





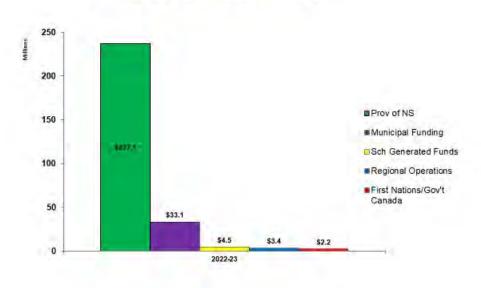
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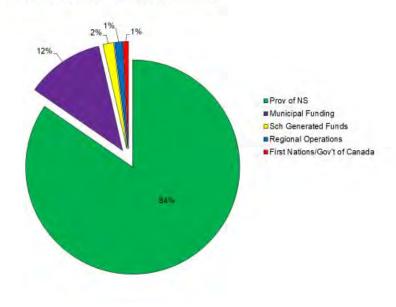
Revenues

The 2022-23 operating revenue budget totals \$280.2 million. This represents an increase of \$11.5 million over last year's budget.

2022-23 Revenue Budget



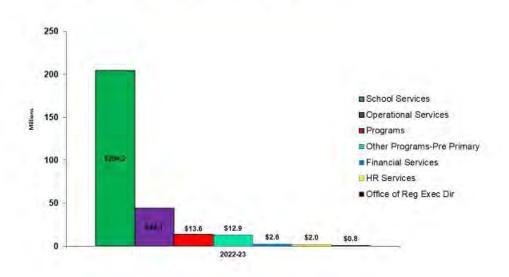
2022-23 Revenue Summary



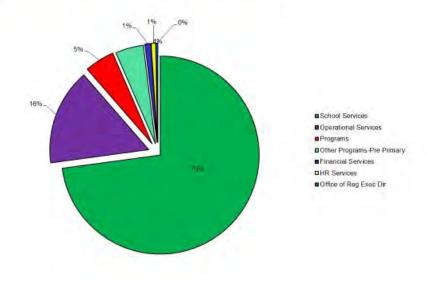
Expenditures

The 2022-23 operating expenditure budget totals \$280.2 million. This represents an increase of \$11.5 million over last year's budget.

2022-23 Expenditure Budget



2022-23 Expenditure Summary



Operational Services Major Projects

Category	Location	Description
Regulatory Requirement	Region	Inspection and service of sprinkler tanks
Regulatory Requirement	Region	Sprinkler system inspections
Regulatory Requirement	Region	Fire panel inspections
Regulatory Requirement	Region	Kitchen hood suppression
Regulatory Requirement	Region	Fire extinguisher inspections
Regulatory Requirement	Region	Emergency light inspections
Regulatory Requirement	Region	Fire panel inspections
Regulatory Requirement	Region	Backflow preventer inspection
Regulatory Requirement	Region	Annual reg. training (i.e. fall arrest, confined space)
Health & Safety	Region	Student services & accessibility improvements
Health & Safety	Region	Environmental
Health & Safety	Kennetcook Bus Garage	Environmental monitoring and assessment
End of Useful Life of System	Springhill Jr./Sr. High	Fire panel replacement
End of Useful Life of System	North River Elementary	Fire panel deficiencies
End of Useful Life of System	Hants East Rural High	Foundation crack repair - drainage
End of Useful Life of System	Cobequid Consolidated	Pre-primary pathway
End of Useful Life of System	Northumberland Regional High	Heat exchanger repair
End of Useful Life of System	A.G. Baillie Memorial	Parent drop off loop
End of Useful Life of System	Uniacke District	Modifications to drop off loop
End of Useful Life of System	Region	Exterior panel caulking
End of Useful Life of System	Maple Ridge Elementary	Heat trace on gutters
End of Useful Life of System	Central Colchester Jr. High	Intumescent paint on wooden panels
End of Useful Life of System	West Pictou Consolidated	Gym floor resurface
End of Useful Life of System	Region	Specifications for projects
End of Useful Life of System	Northport Elementary	T12 bulb replacement
End of Useful Life of System	Region	Window spring replacement
End of Useful Life of System	Hants East Rural High	Floor in entrance settling
End of Useful Life of System	Region	Masonry repairs
End of Useful Life of System	Region	Roof repairs, maintenance, scans & evaluations
End of Useful Life of System	Great Village Elementary	Roof replacement (shingled)
End of Useful Life of System	Walter Duggan Consolidated	Duct cleaning
End of Useful Life of System	Cobequid Educational Centre	Cafeteria grease trap replacement, materials
End of Useful Life of System	Cobequid Educational Centre	Phase 2 domestic hot water heater
End of Useful Life of System	Pictou Academy	Gym boiler replacement
End of Useful Life of System	Salt Springs Elementary	Boiler replacement with PA gym
End of Useful Life of System	Debert Elementary	Replace fuel tank
		Total Projects: \$945,000

Revenues and Expenditures

Revenues	<u>2021-22</u>	2021-22	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
			
Province of Nova Scotia	226,963,349	226,845,027	237,092,053
Appropriations from Councils	32,592,955	32,592,936	33,096,252
Regional Operations	2,599,830	1,554,228	3,384,064
First Nations	1,657,500	1,714,923	1,469,500
Government of Canada	411,590	404,465	730,308
School Generated Funds	4,500,000	2,334,149	4,500,000
_			
Total Revenue _	268,725,224	265,445,728	280,272,177
<u>Expenditures</u>			
	0.40.070	704 070	0.47 705
Office of Regional Executive Director	843,372	721,379	847,785
Financial Services	2,439,682	2,206,589	2,563,402
Human Resources Services	1,910,047	1,602,174	2,035,658
School Services	195,330,180	191,610,472	204,216,512
Program Services	12,895,276	12,104,698	13,646,388
Operational Services	43,981,667	44,709,839	44,087,432
Other Programs	6,825,000	7,730,817	8,375,000
School Generated Funds	4,500,000	2,112,483	4,500,000
_			
Total Expenditures _	268,725,224	262,798,451	280,272,177
O and the O and the		0.04= 0==	
Operating Surplus	-	2,647,277	-

Statement of Changes in Net Financial Assets

	2021-22	<u>2021-22</u>	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Net financial assets, beginning of year	9,718,226	9,718,226	10,754,956
Changes during the year:			
Annual surplus	-	2,647,277	-
Acquisition of tangible capital assets	(180,000)	(190,140)	(210,000)
Amortization of tangible capital assets	442,358	405,872	380,595
Gain on sale of tangible capital assets	-	(1,349)	-
Proceeds on sale of tangible capital assets	-	1,832	-
Increase in inventories of supplies	-	(336,162)	-
Increase in prepaid expenses	-	(1,490,600)	_
Increase in net financial assets	262,358	1,036,730	170,595
Net financial assets, end of year	9,980,584	10,754,956	10,925,551

Office of the Regional Executive Director

	2021-22	2021-22	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages	275,150	274,834	280,120
Employee Benefits	28,797	26,335	26,490
Travel	15,030	1,346	13,167
Contracted Services	115,500	97,726	115,500
Supplies & Materials	177,300	113,870	176,020
Repairs & Maintenance	8,000	-	8,000
Professional Development	18,310	8,844	18,310
s	ub-total638,087	522,955	637,607

Communications

	<u>2021-22</u>	<u>2021-22</u>	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages	141,190	140,449	143,099
Employee Benefits	30,195	27,868	33,179
Travel	3,600	-	3,600
Supplies & Materials	18,500	18,657	18,500
Repairs & Maintenance	10,000	10,793	10,000
Professional Development	1,800	657	1,800
_			
Sub-total _	205,285	198,424	210,178
Total Office of the Reg Exec. Director	843,372	721,379	847,785

Financial Services

		2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		1,540,415	1,473,458	1,632,439
Employee Benefits		309,488	291,455	315,598
Travel		29,853	5,034	26,868
Contracted Services		45,550	34,440	45,550
Supplies & Materials		61,900	33,225	61,474
Repairs & Maintenance		5,000	14,457	5,000
Professional Development		40,932	10,001	40,932
Insurance		387,744	320,570	416,741
Administrative services		18,800	23,949	18,800
	_			
	Total_	2,439,682	2,206,589	2,563,402

Human Resources Services

	:	2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		1,326,941	1,127,105	1,388,461
Employee Benefits		329,647	282,500	336,449
Travel		20,613	5,705	18,552
Contracted Services		18,400	92,006	18,400
Supplies & Materials		53,065	25,787	52,415
Repairs & Maintenance		66,189	13,719	126,189
Professional Development		95,192	55,352	95,192
Т	otal	1,910,047	1,602,174	2,035,658

School Services - Administration

		2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		821,572	835,513	843,781
Employee Benefits		82,448	76,899	81,316
Travel		35,000	8,915	34,300
Supplies & Materials		73,578	28,817	71,928
Professional Development		6,150	1,448	6,150
	_			
	Sub-total	1,018,748	951,592	1,037,475

School Services - School Costs

	2021-22	2021-22	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages	145,602,604	143,750,854	151,068,722
Employee Benefits	34,884,866	34,787,709	35,980,719
Service Awards Recovered & Interest	-	(4,743)	-
Sick Leave & Interest	900,000	(244,146)	900,000
Travel	103,010	43,487	103,010
Repairs & Maintenance	1,500	126,054	-
Textbook Credit Allocation	929,900	922,536	1,115,900
Vehicle Expenses	-	5,553	1,500
Contracted Services	133,000	199,430	232,036
Supplies & Materials	2,536,488	3,430,277	2,847,574
Professional Development	76,711	20,646	76,711
Sub-total _	185,168,079	183,037,657	192,326,172

School Services - Alternative Education

		2021-22	<u>2021-22</u>	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		341,731	364,036	356,466
Employee Benefits		20,013	22,148	21,323
Travel		15,000	3,754	13,500
Supplies & Materials		123,256	68,731	104,727
	Sub-total	500,000	458,669	496,016

School Services - School Program Grants

		2021-22 Budget	2021-22 Actuals	2022-23 Budget
Salaries & Wages		2,199,258	1,832,761	3,050,200
Employee Benefits		455,827	413,688	622,386
Travel		93,000	39,865	93,000
Supplies & Materials		989,237	956,347	975,739
Professional Development		17,190	8,858	33,300
	_			
	Sub-total	3,754,512	3,251,519	4,774,625

School Services - Technology Services

		2021-22	<u>2021-22</u>	2022-23
		<u>Budget</u>	<u>Actuals</u>	Budget
Salaries & Wages		1,457,355	1,441,302	1,537,415
Employee Benefits		344,346	320,746	349,662
Contracted Services		251,465	251,403	358,456
Travel		19,000	19,896	19,000
Repairs & Maintenance		186,166	134,656	209,966
Vehicle Expenses		23,000	29,550	23,000
Professional Development		10,300	876	10,300
Supplies & Materials		1,225,468	1,072,705	1,198,268
Capital Asset Amortization		21,007	9,684	13,273
	_			
	Sub-total _	3,538,107	3,280,818	3,719,340

School Services - International Students

	2021-22	2021-22	2022-23
	Budget	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages	395,883	310,440	380,832
Employee Benefits	38,923	42,736	58,580
Travel	25,764	8,656	67,275
Student Lodging	556,875	245,254	1,003,500
Supplies & Materials	333,290	23,131	352,697
_			
Sub-total	1,350,735	630,217	1,862,884
Total School Services	195,330,180	191,610,472	204,216,512

Program Services - Administration

		2021-22 Budget	2021-22 Actuals	2022-23 Budget
Salaries & Wages		2,555,164	2,609,806	2,735,475
Employee Benefits		171,940	167,463	187,315
Travel		86,103	32,575	85,718
Supplies & Materials		40,680	33,434	41,549
Professional Development		4,993	789	4,993
	_			
	Sub-total	2,858,880	2,844,067	3,055,050

Program Services - Program Grants

		<u>2021-22</u>	<u>2021-22</u>	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		1,115,551	1,163,555	1,100,622
Employee Benefits		142,240	135,976	147,011
Travel		294,062	164,719	279,825
Contracted Services		488,043	399,961	467,058
Repairs and Maintenance		-	-	-
Supplies & Materials		1,128,336	1,177,103	1,205,402
Insurance		1,400	1,708	1,708
Professional Development		815	-	815
	_			
	Sub-total	3,170,447	3,043,022	3,202,441

Program Services - Student Services

		2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	Budget
Salaries & Wages		4,430,192	4,087,562	4,854,538
Employee Benefits		289,427	266,922	307,251
Travel		160,924	73,229	145,410
Contracted Services		85,500	97,718	130,500
Supplies & Materials		681,105	641,698	689,598
Professional Development		92,900	148,541	92,900
	_			
	Sub-total _	5,740,048	5,315,670	6,220,197

Program Services - Professional Development

	2021-22	2021-22	2022-23
	Budget	<u>Actuals</u>	Budget
Salaries & Wages	329,436	147,062	329,992
Employee Benefits	20,086	12,707	19,848
Travel	-	-	-
Supplies and Materials	-	429	-
Professional Development	776,378	741,741	818,860
Sub-total	1,125,900	901,939	1,168,700
Total Programs	12,895,276	12,104,698	13,646,388

Operational Services - Administration

		<u>2021-22</u>	<u>2021-22</u>	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		1,454,291	1,471,717	1,506,710
Employee Benefits		308,193	309,432	315,837
Travel		17,041	17,181	17,041
Contracted Services		52,354	36,474	52,354
Supplies & Materials		44,650	58,925	44,650
Professional Development		29,071	8,780	29,071
	_			
	Sub-total	1,905,600	1,902,509	1,965,663

Operational Services - Property Services

		2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		9,973,970	10,621,449	10,102,393
Employee Benefits		2,413,802	2,261,971	2,362,175
Travel		7,000	1,996	7,000
Contracted Services		1,527,675	2,077,283	1,527,675
Vehicle		450,719	408,943	350,841
Supplies & Materials		514,930	1,288,630	514,930
Professional Development		23,591	37,064	23,591
Utilities		7,398,550	8,283,096	7,358,680
Repairs & Maintenance		3,198,720	3,364,229	3,233,720
Insurance		545,387	835,280	1,085,864
Capital Asset Amortization		373,808	347,068	325,949
	-			
	Sub-total	26,428,152	29,527,009	26,892,818

Operational Services - Student Transportation

	2021-22	2021-22	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages	8,795,566	7,559,931	8,156,030
Employee Benefits	2,266,902	1,615,378	2,013,678
Travel	7,945	462	7,945
Contracted Services	102,370	104,548	102,370
Vehicle	3,677,120	3,098,293	3,999,020
Repairs & Maintenance	57,792	261,430	127,292
Conveyance	80,000	33,013	65,000
Supplies & Materials	102,950	95,598	102,234
Utilities	183,656	174,429	185,318
Professional Development	34,000	61,610	49,000
Insurance	292,070	226,509	379,691
Capital Asset Amortization	47,543	49,120	41,373
Sub-total	15,647,914	13,280,321	15,228,951
Total Operational Services	43,981,667	44,709,839	44,087,432

Other Programs - Pre-Primary

		2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Salaries & Wages		3,747,949	5,362,176	5,932,056
Employee Benefits		1,457,051	1,219,084	1,469,741
Travel		15,000	13,893	24,000
Contracted Services		5,000	(8,909)	5,000
Repairs & Maintenance		-	217,041	-
Supplies & Materials		1,542,750	922,482	886,953
Professional Development		57,250	5,050	57,250
	Total	6,825,000	7,730,817	8,375,000

Appendix A - Province of Nova Scotia

		2021-22	2021-22	2022-23
		<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
Operational Funding		193,897,754	191,906,655	200,450,074
Textbook Credit Allocation		929,900	929,900	1,115,900
Teachers' Service Awards		-	(8,643)	-
Teachers' Sick Leave Funding		1,000,000	(244,146)	1,000,000
Teacher Pension		15,130,933	16,029,100	15,588,250
Teacher Benefits		7,714,907	7,507,200	7,948,050
Teacher Salary Accrual		-	165,900	-
Information Economy Initiative		719,400	719,400	719,400
Other		7,570,455	9,839,661	10,270,379
	Total	226,963,349	226,845,027	237,092,053

Appendix B - Appropriations from Councils

		2021-2022	2022-23	2022-23
	<u>(</u>	<u>Contribution</u>	<u>Assessment</u>	Contribution
Municipality of Colchester		8,049,963	2,692,227,859	8,205,911
Municipality of Cumberland Municipality of East Hants		4,907,052 5,682,868	1,634,502,796 1,914,385,199	4,981,965 5,835,046
Municipality of Pictou Town of Amherst		5,247,382 1,629,833	1,737,897,252 539,111,120	5,297,111 1,643,211
Town of New Glasgow		1,760,968	585,339,796	1,784,116
Town of Oxford Town of Pictou		223,366 507,660	73,744,911 172,239,536	224,774 524,986
Town of Stellarton		824,153	269,477,244	821,367
Town of Stewiacke Town of Trenton		281,074 373,502	94,390,591 123,493,280	287,703 376,408
Town of Truro Town of Westville		2,666,726 438,408	878,564,568 142,975,282	2,677,865 435,789
	Total _	32,592,955	10,858,349,434	33,096,252

Note:

- Assessment is uniform assessment as calculated by the Province of Nova Scotia
- Municipal Tax Rate of 30.48 cents per hundred dollars of assessment is set by the Province of Nova Scotia (30.48 cents per hundred in 2021-22)

Appendix C - Regional Operations

	2021-22	2021-22	2022-23	
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>	
Public Private Partnership	-			
Investment Income	100,000	203,456	200,000	
Rental	485,428	488,543	485,428	
International Student Program	1,570,735	601,152	2,146,969	
Other	443,667	261,077	551,667	
Total	2,599,830	1,554,228	3,384,064	

Appendix D - Government of Canada

	2021-22	2021-22	2022-23
	<u>Budget</u>	<u>Actuals</u>	<u>Budget</u>
French Minority Language	31,588	-	25,000
French Special Projects	325,510	338,462	650,816
French Monitors	54,492	66,003	54,492
Total	411,590	404,465	730,308

Appendix E - Staffing Complement

Teaching Staff	
NSTU FTEs	1460.7
PSAANS FTEs	131.4
, 6, 5 5 . , 20	1592.1
Educational Assistants	
Hours per day	1984.1
In School Suspension - Hours per day	85.0
	2069.1
Administrative Assistants	
School Based FTEs	71.4
Information Technology	
Support Specialists FTEs	19.8
Electrician FTE	1.0
Virtual High FTEs	1.0
Information Economy Initiative FTEs	5.2
	27.0
Student Support Workers	
FTEs	21.0
Library Specialists	
FTEs	16.1
Student Monitors	
Hours per day	430.3
Custodians	
FTEs	168.9
Maintenance	
FTEs	39.0
Bus Drivers	
Hours per day	1055.4
Mechanics	
FTEs	21.0
Due Duimeem Feels Childheed Education	
Pre-Primary Early Childhood Educators	405.0
FTEs	135.0

Appendix F - Budget Assumptions

- Any financial impacts resulting from COVID 19 and inflationary cost pressures related to utilities are not reflected in this budget document.
- Enrolment projections completed by schools and agreed to by Senior Management.
- Enrolment projections used to develop staffing allocations and several expenditure allocations.
- Staffing provided using approved staffing guidelines.
- Salaries budgeted as per Regional policies and/or collective agreements and/or approved salary schedules.
- Substitute costs based on previous years' history.
- Furnace oil costs budgeted based on 3.575 million litres @ \$0.623/litre, taxes included.
- Diesel fuel costs budgeted based on 1.57 million litres @ \$0.899/litre, taxes included.
- Gasoline costs budgeted based on .257 million litres @ \$0.779/litre, taxes included.
- Municipal contributions based on uniform assessment multiplied by the provincially mandated municipal education tax rate.
- To allow for better expenditure management and control, and to allow for proper categorization of expenditures, a process is in place to allow for budget transfers per approved guidelines.
- School-based budget allocation developed to reflect authority, responsibility, and accountability at the site.
- Allocated funds, under the control of the school, are to be considered global by the schools.

Appendix G - School Allocation

Instructional Supplies

- Weighting Factors
 - ♦ 1.0 Elementary
 - ♦ 1.2 Secondary
 - ♦ 3.25 CEP
- Rates

•	\$2,000.00	base rate per site
•	\$1,000.00	per additional site
♦	\$56.00	per weighted student (see above)
٠	\$1.00	per student to deal with exceptional circumstances

♦ \$1,000 per small school (100 students or less)

Library

• \$2.60 per student

Learning Community Professional Development

- \$3.00 per student
- \$250 per small school (200 students or less)

Maintenance Petty Cash

\$75.00 per school per year included to allow for incidental maintenance expenses

Internet Connectivity

Provides internet connectivity per provincial guidelines

Telephone

Provides Region-wide telephone exchange system

Server Replacement

Provides \$50,000 to allow for systematic replacement of servers

Appendix H - Tangible Capital Asset Aquisitions

	Type	Quantity	Average Cost	Total Cost
				_
Information Technology	Service Vehicle	1	30,000	30,000
Property Services	Service Vehicle	5	30,000	150,000
Student Transportation	Service Vehicle	1	20.000	20,000
Student Transportation	Service venicle	I	30,000	30,000
				210,000





Chignecto CentralRegional Centre for Education

60 Lorne Street, Truro NS B2N 3K3 902-897-8900 or 1-800-770-0008

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